

BRUSSELS | 09 SEPTEMBER 2026

TRANSFER PRICING IN THE EUROPEAN UNION

SHAPING THE FUTURE OF TRANSFER PRICING IN EUROPE

Perspective on policy and practice.

A high-level conference bringing together policymakers, tax administrations, academics, business leaders and practitioners to examine the changing transfer pricing landscape across the European Union.

TIME

08:15 - 19:00

VENUE

VUB Main Campus
Aula Q, Brussels

REGISTRATION

EUR 200 until 15 Aug
Limited free spots for
government officials &
full-time academics



VRIJE
UNIVERSITEIT
BRUSSEL



WIRTSCHAFTS
UNIVERSITÄT
WIEN VIENNA
UNIVERSITY OF
ECONOMICS
AND BUSINESS

A European policy and practice forum

Why attend

Transfer pricing in the EU is being reshaped by legal constraints, transparency obligations and new approaches to tax coordination. This conference connects policy developments with the day-to-day challenges faced by multinational enterprises.

PRACTICAL CHALLENGES

How multinational enterprises navigate diverging rules and administrative practice across Member States.

EU LEGAL FRAMEWORK

The interaction between transfer pricing, State aid, primary EU law, ATAD and the GloBE framework.

TRANSPARENCY AND TAX AUDITS

From reporting obligations and exchange of information to the use of data in transfer pricing audits.

DISPUTE MANAGEMENT

Prevention and resolution mechanisms for managing double taxation in the EU.

Practical information

DATE

Wednesday, 9 September 2026

TIME

08:15 - 19:00

VENUE

VUB Main Campus Etterbeek
Pleinlaan 2, 1050 Brussels
Aula Q

FEE

EUR 200 early bird
EUR 250 after 15 August

REGISTRATION

Open until 8 September 2026

COMPLIMENTARY PLACES

Free for government officials and full-time academics (limited slots).
Contact jean-philippe.van.west@vub.be

BOOK PRESENTATION

Transfer Pricing in the European Union

Edited by Mauro Faggion, Vikram Chand, Stefan Greil and Raffaele Petruzzi.

Who you will meet

- EU policymakers
- Tax administrations
- In-house tax leaders
- Academics
- Advisers and practitioners

Organised by



Morning programme

08:15 - 08:45 Registration and welcome coffee

08:45 - 09:00 Welcome address

- Prof. Dr. Jean-Philippe Van West - Vrije Universiteit Brussel
- Prof. Dr. Vikram Chand (University of Lausanne - UNIL; Government Advisor /Independent Expert on International Tax Dispute Management)
- Dr. Raffaele Petruzzi - Vienna University of Economics and Business

09:00 - 09:30 Opening: Taxation of MNEs in the EU - Future Direction

INTERVIEW

- Benjamin Angel - Director, Direct Taxation, European Commission
- Interviewed by Prof. Dr. Vikram Chand

09:30 - 11:00 Transfer Pricing in the EU: Practical Challenges and Way Forward

MODERATOR: Emmanuel Llinares, Senior Managing Director, NERA | **SETTING THE SCENE:** Dr. Raffaele Petruzzi

- Mariella Caruana - Deputy Director, Taxation, BusinessEurope
- Steven Van Elsuwe - Policy Advisor, Belgian Ministry of Finance
- Klara Kowalska - Deputy Director, International Tax Department, Polish Ministry of Finance
- Veronika Daurer - Deputy Head, International Tax Department, Austrian Federal Ministry of Finance
- Sebastiaan de Buck - Global Head of Tax, Unilever

11:00 - 11:30 Coffee break

11:30 - 13:00 Transfer Pricing and the EU Legal Framework

MODERATOR: Gilles Franssens, Partner, PwC Belgium | **SETTING THE SCENE:** Prof. Dr. Jean-Philippe Van West

- Prof. Dr. Paolo Arginelli - Università Cattolica del Sacro Cuore
- Alessandro Denaro - European Commission, DG Competition
- Prof. Dr. Svitlana Buriak - University of Amsterdam
- Prof. Dr. Jerome Monsenego - Stockholm University
- Gert Boulangé - Head of Global Tax Policy & Controversy, AB InBev
- Massimo Fabio - International Tax Lawyer, Partner KPMG Italy

13:00 - 14:00 Lunch break

Afternoon programme

14:00 - 15:30 EU Transparency: From Reporting Obligations to Exchange of Information and Transfer Pricing Audits

MODERATOR: Melanie Appuhn-Schneider, Partner, WTS | **SETTING THE SCENE:** Mauro Faggion, European Commission

- Adrian Kelly - DG TAXUD, European Commission
- Brigitta Beres-Molnar - Head of Transfer Pricing, Hungarian Ministry of Finance
- Inmaculada Mut Aguilar - Deputy Head, International Tax Office, Spanish Tax Agency
- Isabel Verlinden - Partner, NOEMA Global Tax & Policy
- Dennis Beyers - Head of Tax, UCB

15:30 - 16:00 Coffee break

16:00 - 17:45 Managing Double Taxation in the EU: Dispute Prevention and Resolution Mechanisms

MODERATOR: Natalie Reypens, Partner, Loyens & Loeff | **SETTING THE SCENE:** Prof. Dr. Vikram Chand

- Helen Pahapill - Tax Policy Advisor, Estonian Ministry of Finance
- Monica Todose - MAP, Romanian Tax Authority
- Arnim Hilse - Head of MAP, German Tax Authority
- Joost Engelmoer - Netherlands Tax Administration and Tilburg University
- Avni Dika - Head of Transfer Pricing, Syngenta
- Aurelio Massimiano - Partner, Maisto e Associati

17:45 - 18:15 Closing remarks

- Christian Kaeser - Co-Chair, Business@OECD Tax Committee; Global Head of Tax, Siemens
- Mauro Faggion, Vikram Chand, Stefan Greil and Raffaele Petruzzi

18:15 - 19:00 Aperero and networking

Our supporters

Thank you to the organisations supporting this European conference.



MAISTO E ASSOCIATI



REGISTRATION IS OPEN

Join us in Brussels

Early bird: EUR 200 until 15 August | Regular fee: EUR 250

Free for government officials and full-time academics

Limited slots: jean-philippe.van.west@vub.be

Registration closes 8 September 2026

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